|                    | YEARS     | LEVEL      | A    |         | LEVEL B-F |        |  |
|--------------------|-----------|------------|------|---------|-----------|--------|--|
| <b>EDUCATION:</b>  | COMPLETED | STEPS      | CODE |         | STEPS     | S CODE |  |
|                    |           | 0          |      |         | 0         |        |  |
| College            | 1-3       | 1          |      |         | 0         |        |  |
| College            | 3+        | 2          |      |         | 0         |        |  |
| Bachelors          |           | 3          |      |         | 1         |        |  |
| Bachelors          | +15 hours | 4          |      |         | 2         |        |  |
| Masters            |           | 5          |      |         | 3         |        |  |
| Masters            | +30 hours |            |      |         | 4         |        |  |
| Doctorate          |           |            |      |         | 5         |        |  |
|                    |           | LEVEL      | А    |         | LEVEI     | LB-F   |  |
| <b>EXPERIENCE:</b> | YEARS     | STEPS CODE |      | STEPS ( |           |        |  |
|                    | 0         | 0          | А    |         | 0         | А      |  |
|                    | 1         | 0          | В    |         | 0         | В      |  |
|                    | 2         | 0          | C    |         | 0         | C      |  |
|                    | 3         | 1          | A    |         | 1         | A      |  |
|                    | 4         | 1          | B    |         | 1         | B      |  |
|                    | 5         | 1          | C    |         | 1         | C      |  |
|                    | 6         | 2          | A    |         | 2         | A      |  |
|                    | 7         | 2          | B    |         | 2         | B      |  |
|                    | 8         | 2          | C    |         | 2         | C      |  |
|                    | 9         | 3          | A    |         | 3         | A      |  |
|                    | 10        | 3          | B    |         | 3         | B      |  |
|                    | 11        | 3          | C    |         | 3         | C      |  |
|                    | 12        | 4          | A    |         | 4         | A      |  |
|                    | 13        | 4          | B    |         | 4         | B      |  |
|                    | 14        | 4          | C    |         | 4         | C      |  |
|                    | 15        | 5<br>5     | M    |         | 5         | M      |  |
|                    | +         | 5          | М    |         | 5         | Μ      |  |

## Salary Step Increase Schedules for Administrators

Experience is related to both the number of years at EMU and the years of experience obtained elsewhere which relates to the current job at EMU.

A discretionary step is the result of a supervisor distinguishing the need to add a step based on the following discretionary factors:

- market availability of the particular skills needed
- prevailing wage for those with the particular skills needed
- added work load/responsibilities
- outstanding performance/service
- exceptional, non-quantifiable qualifications

The following procedure will be followed in order to activate and process a request for a discretionary step:

- the supervisor/director can initiate the request for a step by making a recommendation to the vice president or provost
- the vice president or provost should present the recommendation to the Human Resources Office by the deadline publicized annually in the budgeting process to be effective July 1 (one time per year only)
- the Human Resources Office will complete a "Discretionary Step Authorization" form and
- the president will review it for approval or disapproval

It cannot be assumed that the step will transfer from position to position nor level to level should the employee change positions.

|             | YEARS     | OFFICE STA |    | PHYSICAL PLANT |
|-------------|-----------|------------|----|----------------|
|             | COMPLETED | STEPS COE  | DE | STEPS CODE     |
| COLLEGE     | 0         | 0          |    | 0              |
| EDUCATION:  | 1         | 1          |    | 0              |
|             | 2         | 1          |    | 0              |
|             | 3         | 1          |    | 0              |
|             | 4         | 2          |    | 0              |
|             | +         | 2          |    | 0              |
| EXPERIENCE: | YEARS     |            |    |                |
|             | 0         | 0          | А  | 0 A            |
|             | 1         | 0          | В  | 0 B            |
|             | 2         | 0          | С  | 1 A            |
|             | 3         | 1          | A  | 1 B            |
|             | 4         | 1          | В  | 2 A            |
|             | 5         | 1          | С  | 2 B            |
|             | 6         | 2          | А  | 3 A            |
|             | 7         | 2          | В  | 3 B            |
|             | 8         | 2          | С  | 4 A            |
|             | 9         | 3          | А  | 4 B            |
|             | 10        | 3          | В  | 5 A            |
|             | 11        | 3          | С  | 5 B            |
|             | 12        | 4          | А  | 6 A            |
|             | 13        | 4          | В  | 6 B            |
|             | 14        | 4          | С  | 7 M            |
|             | 15        | 5          | Μ  | 7 M            |
|             | +         | 5          | Μ  | 7 M            |

## Salary Step Increase Schedules for Office & Physical Plant

Experience is related to both the number of years at EMU and the years of experience obtained elsewhere which relates to the current job at EMU.

A discretionary step is the result of a supervisor distinguishing the need to add a step based on the following discretionary factors:

- market availability of the particular skills needed
- prevailing wage for those with the particular skills needed
- added work load/responsibilities
- *outstanding performance/service*
- *exceptional, non-quantifiable qualifications*

The following procedure will be followed in order to activate and process a request for a discretionary step:

- the supervisor/director can initiate the request for a step by making a recommendation to the vice president or provost
- the vice president or provost should present the recommendation to the Human Resources Office by the deadline publicized annually in the budget process to be effective July 1 (one time per year only)
- the Human Resources Office will complete a "Discretionary Step Authorization" form and
- *the president will review it for approval or disapproval*

It cannot be assumed that the step will transfer from position to position, or level to level should the employee change positions.

## Salary Schedule for Administrators

|       | Steps    |       |       |           |           |           |       |           |
|-------|----------|-------|-------|-----------|-----------|-----------|-------|-----------|
| LEVEL | <u>0</u> | 1     | 2     | <u>3</u>  | 4         | <u>5</u>  | 6     | 7         |
| А     | 1.000    | 1.039 | 1.078 | 1.117     | 1.156     | 1.195     | 1.233 | 1.272     |
| В     | 1.205    | 1.253 | 1.300 | 1.348     | 1.395     | 1.443     | 1.491 | 1.538     |
| С     | 1.401    | 1.457 | 1.512 | 1.567     | 1.623     | 1.678     | 1.733 | 1.788     |
| D     | 1.690    | 1.756 | 1.822 | 1.888     | 1.954     | 2.020     | 2.086 | 2.152     |
| E     | 1.930    | 2.004 | 2.078 | 2.151     | 2.225     | 2.299     | 2.373 | 2.446     |
| *F    | 2.170    | 2.252 | 2.335 | 2.417     | 2.500     | 2.582     | 2.665 | 2.747     |
|       |          |       |       |           |           |           |       |           |
|       | 8        | 9     | 10    | <u>11</u> | <u>12</u> | <u>13</u> | 14    | <u>15</u> |
| А     | 1.311    | 1.350 | 1.389 | 1.427     | 1.466     | 1.505     | 1.544 | 1.583     |
| В     | 1.586    | 1.633 | 1.681 | 1.728     | 1.776     | 1.823     | 1.871 | 1.918     |
| С     | 1.844    | 1.899 | 1.954 | 2.010     | 2.065     | 2.120     | 2.176 | 2.231     |
| D     | 2.218    | 2.284 | 2.350 | 2.416     | 2.482     | 2.548     | 2.614 | 2.680     |
| Е     | 2.520    | 2.594 | 2.668 | 2.741     | 2.815     | 2.889     | 2.963 | 3.036     |
| *F    | 2.830    | 2.912 | 2.995 | 3.077     | 3.160     | 3.242     | 3.325 | 3.407     |

ADMINISTRATOR Salary Schedule - Indexes

Provisions:

- 1. Steps 0-15 are increases based on experience, skill, service, and job relation.
- 2. Level A-F are determined by Human Resources and the department.
- 3. A full-time (12 months) salary is determined by multiplying the above level-step index times the established base. Salaries for less than full-time persons are classified by level-step and are determined proportionately to load.

## Salary Schedules for Office & Physical Plant

OFFICE Personnel Grade Classification and Wage Schedule - Factors

|       | STEPS |       |       |       |       |       |       |       |       |       |       |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| LEVEL | 0     | 1     | 2     | 3     | 4     | 5     | 6     | 7     | 8     | 9     | 10    |
| А     | 1.000 | 1.027 | 1.056 | 1.086 | 1.116 | 1.147 | 1.180 | 1.213 | 1.247 | 1.282 | 1.318 |
| В     | 1.095 | 1.127 | 1.160 | 1.192 | 1.226 | 1.262 | 1.299 | 1.336 | 1.374 | 1.412 | 1.452 |
| С     | 1.202 | 1.236 | 1.271 | 1.308 | 1.345 | 1.382 | 1.422 | 1.461 | 1.502 | 1.544 | 1.587 |
| D     | 1.318 | 1.356 | 1.396 | 1.435 | 1.476 | 1.517 | 1.561 | 1.604 | 1.648 | 1.694 | 1.741 |
| E     | 1.447 | 1.488 | 1.532 | 1.576 | 1.619 | 1.666 | 1.712 | 1.760 | 1.808 | 1.857 | 1.907 |
| F     | 1.588 | 1.634 | 1.682 | 1.730 | 1.779 | 1.829 | 1.881 | 1.933 | 1.986 | 2.041 | 2.095 |

|       | STEPS    |       |       |       |       |          |       |       |       |       |           |
|-------|----------|-------|-------|-------|-------|----------|-------|-------|-------|-------|-----------|
| LEVEL | <u>0</u> | 1     | 2     | 3     | 4     | <u>5</u> | 6     | 7     | 8     | 9     | <u>10</u> |
| А     | 1.020    | 1.048 | 1.077 | 1.108 | 1.138 | 1.170    | 1.204 | 1.237 | 1.272 | 1.308 | 1.344     |
| В     | 1.166    | 1.200 | 1.233 | 1.268 | 1.304 | 1.340    | 1.379 | 1.417 | 1.457 | 1.497 | 1.539     |
| С     | 1.376    | 1.414 | 1.454 | 1.494 | 1.537 | 1.580    | 1.623 | 1.668 | 1.715 | 1.761 | 1.809     |
| D     | 1.576    | 1.620 | 1.666 | 1.714 | 1.761 | 1.809    | 1.860 | 1.911 | 1.962 | 2.016 | 2.069     |
| E     | 1.822    | 1.875 | 1.930 | 1.983 | 2.040 | 2.097    | 2.155 | 2.213 | 2.273 | 2.333 | 2.396     |

PHYSICAL PLANT Personnel Classification and Wage Schedule - Factors

Provisions:

- 1. Steps 0-7 are increases based on experience, skill, service and job relation.
- 2. Level A-F are determined by Human Resources and the department.
- 3. A full-time (2,080 hours) salary is determined by multiplying the above level-step index times the established base. Salaries for less than full-time persons are classified by level-step and are determined proportionately to load.